

**Q3 RISK HEAT MAP : INHERENT RISK**

Likelihood (Probability)

		Remote (1)	Unlikely (2)	Possible (3)	Probable (4)	Highly Probably (5)
<b>Impact</b>	<b>Catastrophic (5)</b>	5	10	15 S17 : CDC Build! ® Programme	20 S01 : Policy & Legislative Change S09 : SNC Local Plan S11 : CDC Local Plan C01 : Business Continuity C12 : Health and Safety C15 : Safeguarding Children	25 S06 : SNC HS2
	<b>Major (4)</b>	4	8	12 S03 : Capital Investment S10 : CDC Brighter Futures S13 : CDC Bicester Town Centre Dev S14 : CDC Graven Hill C13 : Emergency Planning C16 : Waste Framework Directive	16 S02 : Financial Resilience S05 : SNC Managing Growth S08 : SNC Silverstone Master Plan S12 : CDC NW Bicester (Eco Town) S15 : CDC Horton Hospital S16 : Joint Working (2 & 3-Way) S18 : CDC Banbury Development S19 : CDC Asset Management S20 : Dry Recycling Contract C02 : CDC ICT Loss of Systems C03 : SNC ICT Loss of Systems C04 : Corporate Fraud C05 : Managing Data/Information C06 : Member Decision Making C09 : SNC High proportion of new Members C10 : Communications C11 : Equalities C14 : Safeguarding P05 : CDC Oxfordshire LEP P08 : South Midlands LEP P09 : SNC Joint Planning Unit	20
	<b>Moderate (3)</b>	3	6	9 P01 : SNC Community Safety P'ship P02 : SNC Police Crime Commissioner P03 : CDC Community Safety P'ship P04 : CDC Police Crime Commissioner	12 S07 : Customer Service Improvement C07 : SNC Car Parking Towcester P06 : SNC Health & Wellbeing Board P07 : CDC Health & Wellbeing Board	15
	<b>Minor (2)</b>	2	4	6	8	10
	<b>Insignificant (1)</b>	1	2	3	4	5

**Q3 RISK HEAT MAP : RESIDUAL RISK**

Arrows indicate direction of travel compared with Q2 2015/2016

Likelihood (Probability)

		Remote (1)	Unlikely (2)	Possible (3)	Probable (4)	Highly Probably (5)
<b>Impact</b>	<b>Catastrophic (5)</b>	<b>5</b> ↓ C15 : Safeguarding Children	<b>10</b> ↔ C12 : Health and Safety	<b>15</b>	<b>20</b>	<b>25</b>
	<b>Major (4)</b>	<b>4</b> ↔ C16 : Waste Framework Directive	<b>8</b> ↔ S19 : CDC Asset Management ↓ C14 : Safeguarding	<b>12</b> ↔ S01 : Policy & Legislative Change ↔ S02 : Financial Resilience ↔ S09 : SNC Local Plan ↔ S11 : CDC Local Plan ↔ S17 : CDC Build! @ Programme ↔ S18 : CDC Banbury Development ↔ S20 : Dry Recycling Contract ↔ C03 : SNC ICT Loss of Systems ↔ C04 : Corporate Fraud ↔ C06 : Member Decision Making ↔ C09 : SNC High proportion of new Members ↑ C13 : Emergency Planning ↔ P05 : CDC Oxfordshire LEP ↔ P08 : South Midlands LEP	<b>16</b> ↔ C11 : Equalities	<b>20</b>
	<b>Moderate (3)</b>	<b>3</b>	<b>6</b> ↔ S03 : Capital Investment ↔ S05 : SNC Managing Growth	<b>9</b> ↔ S07 : Customer Service Improvement ↔ S10 : CDC Brighter Futures ↔ S12 : CDC NW Bicester (Eco Town) ↔ S13 : CDC Bicester Town Centre ↔ S14 : CDC Graven Hill, Bicester ↔ S15 : CDC Horton Hospital ↔ C02 : CDC ICT Loss of Systems ↔ C05 : Managing Data & Information ↔ C07 : SNC Car Parking Towcester ↔ C10 : Communications ↔ P06 : SNC Health & Wellbeing Board ↔ P07 : CDC Health & Wellbeing Board ↔ P09 : SNC Joint Planning Unit	<b>12</b> ↔ C01 : Business Continuity	<b>15</b> ↑ S16 : Joint Working 2 & 3-Way
	<b>Minor (2)</b>	<b>2</b>	<b>4</b> ↔ S08 : SNC Silverstone Masterplan ↔ P03 : CDC Community Safety P'ship ↔ P04 : CDC Police & Crime Comm	<b>6</b> ↔ S06 : SNC HS2	<b>8</b> ↔ P01 : SNC Community Safety P'ship ↔ P02 : SNC Police & Crime Comm	<b>10</b>
	<b>Insignificant (1)</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>